

# Monthly Financial Report

Month ending November 30, 2021



## GOVERNMENTAL FUNDS

### General Fund Expenses vs. Revenues



Collapse All	2021 Amended Budget	2021 Actual YTD	2021 Enc.	2021 Actual & Enc.	2021 Q1 Actuals	2021 Q2 Actuals	2021 Q3 Actuals	October 2021 Actual	November 2021 Actual
<b>▼ Revenues</b>	\$ 43,211,688	\$ 42,103,848	\$ 0	\$ 42,103,848	\$ 9,646,071	\$ 14,318,373	\$ 10,480,163	\$ 4,015,524	\$ 3,643,716
▶ Taxes and Fees	28,260,545	30,378,485	0	30,378,485	6,704,952	8,998,666	9,317,948	2,641,175	2,715,743
▶ Miscellaneous	3,863,617	3,420,485	0	3,420,485	1,137,914	572,555	1,078,979	345,021	286,016
▶ Charges For Services	4,184,988	2,899,838	0	2,899,838	532,176	820,646	1,029,216	260,468	257,331
▶ Intergovernmental	3,264,726	2,353,207	0	2,353,207	413,392	3,088,873	-1,740,047	491,564	99,425
▶ Other Financing Sources	2,788,312	2,441,369	0	2,441,369	665,828	665,828	665,828	221,943	221,943
▶ Licenses & Permits	772,500	548,858	0	548,858	172,504	157,500	114,802	49,911	54,142
▶ Fines	62,000	54,756	0	54,756	12,456	14,305	13,437	5,442	9,116
▶ Assessments	15,000	6,850	0	6,850	6,850	0	0	0	0
<b>▼ Expenses</b>	45,424,897	38,157,378	995,885	39,153,264	9,973,229	9,438,922	11,655,791	3,483,732	2,928,084
▶ Personnel	26,142,624	21,801,305	480	21,801,785	6,020,527	5,450,233	6,761,164	1,778,080	1,791,302
▶ Charges and Services	15,288,742	13,689,405	544,062	14,233,467	3,351,922	3,457,896	3,927,283	1,410,342	960,674
▶ Contributions	1,355,556	1,221,282	172,463	1,393,745	368,184	258,614	318,908	129,030	65,698
▶ Materials and Supplies	1,429,480	934,038	237,019	1,171,057	159,885	236,792	316,365	137,468	68,795
▶ Capital Purchase	424,522	251,903	41,862	293,764	28,242	12,238	142,661	27,604	40,407
▶ Grants	663,000	58,707	0	58,707	4,620	19,525	34,562	0	0
▶ Finance Use Only	120,974	200,738	0	200,738	39,849	3,624	154,849	1,208	1,208
<b>Revenues Less Expenses</b>	<b>\$ -2,213,209</b>	<b>\$ 3,946,469</b>	<b>\$ -995,885</b>	<b>\$ 2,950,584</b>	<b>\$ -327,158</b>	<b>\$ 4,879,451</b>	<b>\$ -1,175,628</b>	<b>\$ 531,792</b>	<b>\$ 715,632</b>

\*2021 Actuals YTD, 2021 Encumbrances and 2021 Actuals plus Encumbrances are current up to date actuals at the time of published report.

# General Fund Revenues vs. Expenses - POSITIVE

## Revenue Analysis

Expected revenues collected: 82%

Actual revenues collected: 97%

Variance: Ahead \$6.6 Million of **projected budgeted** collections for revenues

Year to date revenues exceeded expenditures by \$4.6 Million

Year to Date revenue collection of total budget:

- Sales and use Tax are at 115%
- All combined Taxes and Fees are at 107%,
- Charges for Services are at 69%,
- Miscellaneous at 89%,
- Intergovernmental 72%,
- Licenses & Permits at 71%,
- Fines at 88%,
- Assessments at 46% and
- Other Financing Sources at 88% for a total average of 97% of total budgeted collections.

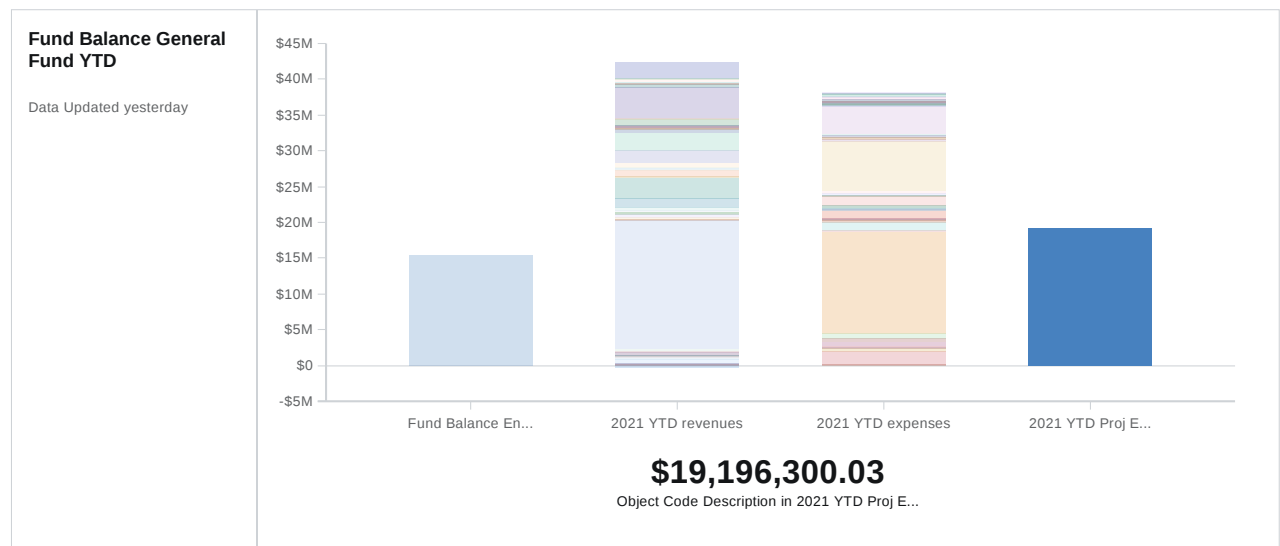
The performance indicator is **POSITIVE** because the percentage of budget received is higher historical budget received by 15%. Compared to cumulative historical monthly actuals the City is ahead or behind in each category listed below making up the majority of the \$6.6 Million revenue collections over budget.

- Taxes and Fees are ahead \$5.0 Million due to strong rebound and conservative budget estimates for 2021
- Charges For Services behind \$198K recreation center is rebounding on daily passes but continues to lag on monthly memberships
- Miscellaneous ahead \$535K

## Expense Analysis

Total operating expenditures are reflected by spending type. Historically, operating expenditures through November represents 75% of budget spent. Through November of 2021 expenditures are at 83% or 7% greater than the historical 2015-2021 or approximately \$3.3 Million above historical figures. Public Safety accounts for \$2.0 Million of the increase over historical figures.

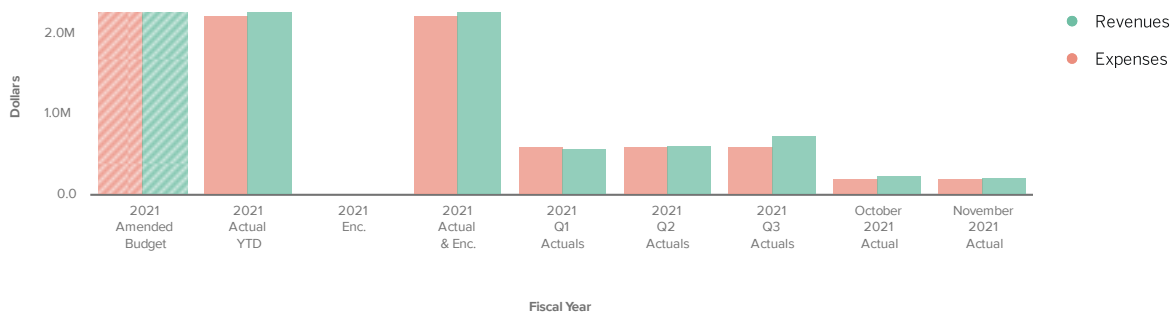
The performance indicator is positive because revenues exceed expenditures by \$4.6 Million at the end of November.



# SPECIAL REVENUE FUNDS

## 2005 1/4 Cent Debt Service Fund

### 2005 1/4 Cent Debt Service Revenues vs. Expenses



Collapse All	2021 Amended Budget	2021 Actual YTD	2021 Enc.	2021 Actual & Enc.	2021 Q1 Actuals	2021 Q2 Actuals	2021 Q3 Actuals	October 2021 Actual	November 2021 Actual
▼ Revenues	2,433,467	2,383,434	0	2,383,434	576,271	619,378	729,125	240,245	218,414
▶ Taxes and Fees	2,087,318	2,383,670	0	2,383,670	576,075	619,262	728,783	241,136	218,414
▶ Other Financing Sources	324,149	0	0	0	0	0	0	0	0
▶ Miscellaneous	22,000	-236	0	-236	196	116	342	-890	0
▼ Expenses	2,433,467	2,225,738	0	2,225,738	607,019	607,019	607,019	202,340	202,340
▶ Finance Use Only	2,433,467	2,225,738	0	2,225,738	607,019	607,019	607,019	202,340	202,340
Revenues Less Expenses	0	157,696	0	157,696	-30,748	12,359	122,106	37,905	16,074

### 2005 1/4 Cent Debt Service Fund Revenue vs. Expense - POSITIVE

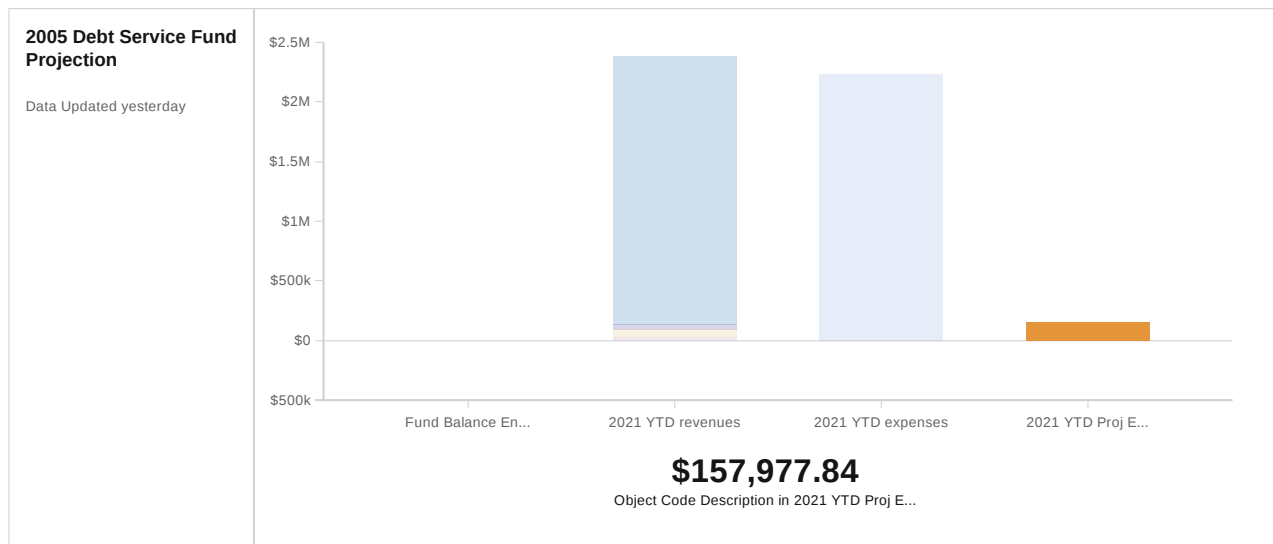
#### Revenue Analysis

- Expected revenues collected: 88% or approximately \$1.8 Million of total budgeted revenues
- Actual revenues collected: 115% or approximately \$2.4 Million in total collections
- Variance: ahead 27% or approximately \$560K
- The performance indicator is positive for projected revenues.

#### Expense Analysis

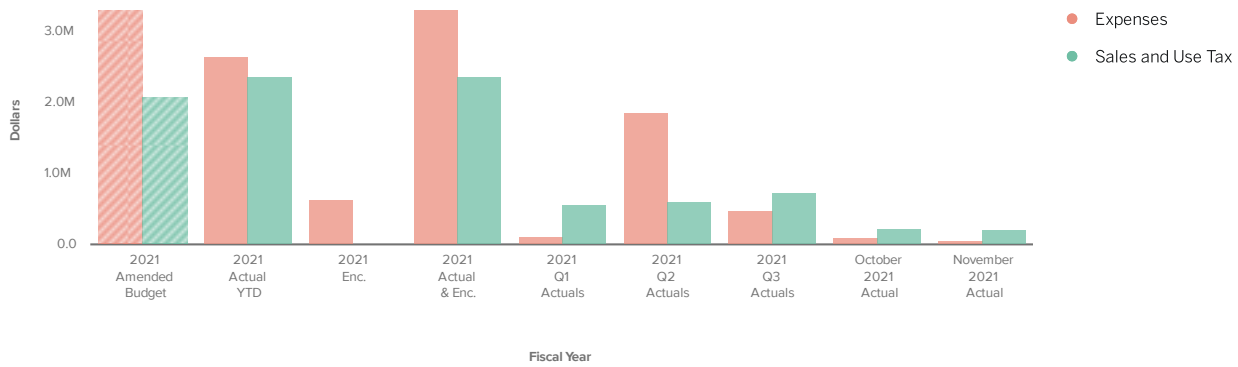
- A transfer out is done monthly for the debt service payments for Florida Rd and the Library.

### Fund Balance 2005 1/4 Cent Debt Service Fund



# 2005 1/4 Cent Parks, Open Space and Trails Fund

## 2005 1/4 Cent Parks, Open Space and Trails Expenses vs. Revenues



Collapse All	2021 Amended Budget	2021 Actual YTD	2021 Enc.	2021 Actual & Enc.	2021 Q1 Actuals	2021 Q2 Actuals	2021 Q3 Actuals	October 2021 Actual	November 2021 Actual
▼ Revenues	2,147,318	2,383,285	0	2,383,285	577,256	619,608	729,331	238,676	218,414
▶ Taxes and Fees	2,087,318	2,383,670	0	2,383,670	576,075	619,262	728,783	241,136	218,414
▶ Miscellaneous	35,000	-385	0	-385	1,181	346	548	-2,459	0
▶ Other Financing Sources	25,000	0	0	0	0	0	0	0	0
▼ Expenses	3,511,621	2,661,034	653,337	3,314,371	117,290	1,862,783	482,485	102,125	60,289
▶ Charges and Services	3,033,064	2,220,274	653,337	2,873,610	3,901	1,749,394	369,095	39,328	22,493
▶ Finance Use Only	453,557	415,761	0	415,761	113,389	113,389	113,389	37,796	37,796
▶ Contributions	25,000	25,000	0	25,000	0	0	0	25,000	0

## 2005 1/4 Cent Parks, Open Space, and Trails Revenue vs. Expense - POSITIVE

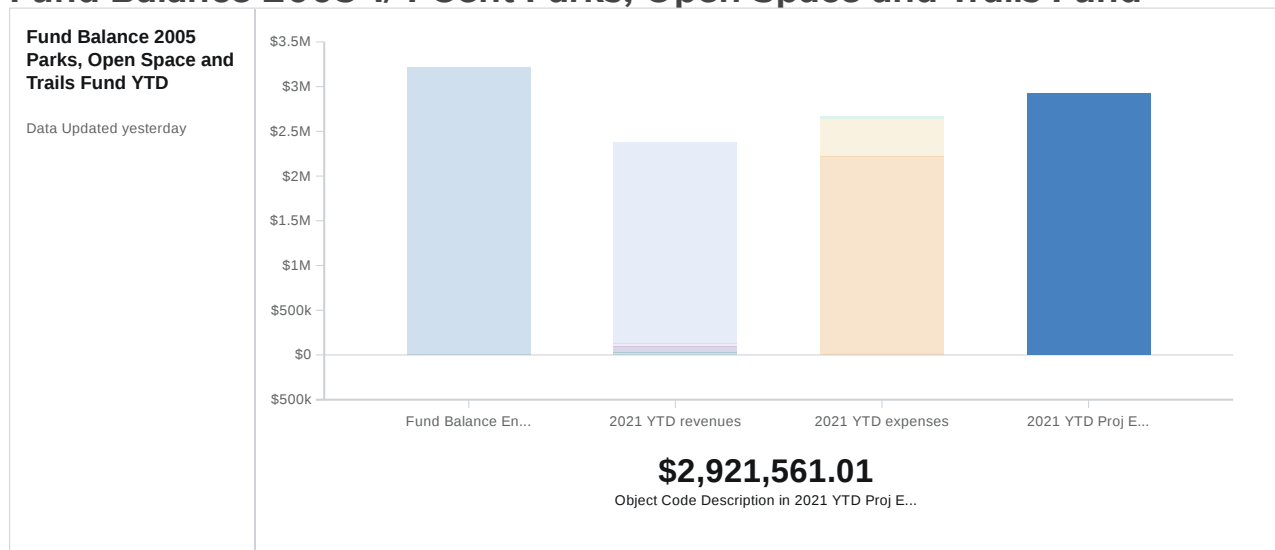
### Revenue Analysis

- Expected revenues collected: 88% or approximately \$1.8 Million of total budgeted revenues
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- Variance: ahead 27% or approximately \$560K
- The performance indicator is positive for projected revenues

### Expense Analysis

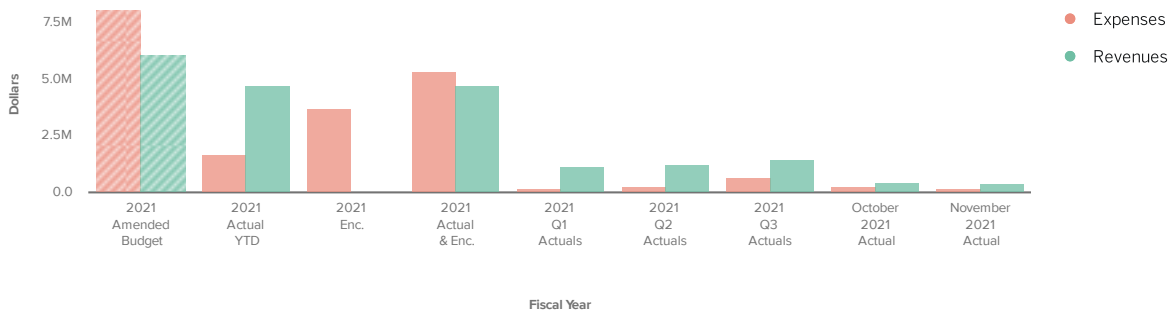
- 2005 Parks, Open Space and trails projects are on schedule. Post maintenance, Smart 160, Park, Trail and Rec Improvements, Mason Center Asbestos Abatement and Durango Mesa Park are all underway to name a few.

## Fund Balance 2005 1/4 Cent Parks, Open Space and Trails Fund



# 2015 1/2 Sales Tax Fund - Parks and Multimodal

## 2015 1/2 Sales Tax Fund - Parks and Multimodal Expenses vs. Revenues



Collapse All	2015 Amended Budget	2015 Actual YTD	2015 Enc.	2015 Actual & Enc.	2015 Q1 Actuals	2015 Q2 Actuals	2015 Q3 Actuals	October 2015 Actual	November 2015 Actual
▼ Revenues	6,136,211	4,770,682	0	4,770,682	1,152,957	1,239,391	1,458,587	482,609	437,137
▶ Taxes and Fees	4,121,233	4,770,682	0	4,770,682	1,152,957	1,239,391	1,458,587	482,609	437,137
▶ Intergovernmental	2,013,478	0	0	0	0	0	0	0	0
▶ Miscellaneous	1,500	0	0	0	0	0	0	0	0
▼ Expenses	8,719,479	1,685,305	3,719,697	5,405,002	187,907	276,437	669,356	286,316	202,700
▶ Charges and Services	7,946,416	1,220,921	3,719,697	4,940,618	61,256	149,787	542,706	244,100	160,483
▶ Finance Use Only	773,063	464,384	0	464,384	126,650	126,650	126,650	42,217	42,217
Revenues Less Expenses	-2,583,268	3,085,376	-3,719,697	-634,320	965,051	962,954	789,230	196,293	234,437

## 2015 1/2 Sales Tax Fund - Parks and Multimodal Revenue vs. Expense - POSITIVE

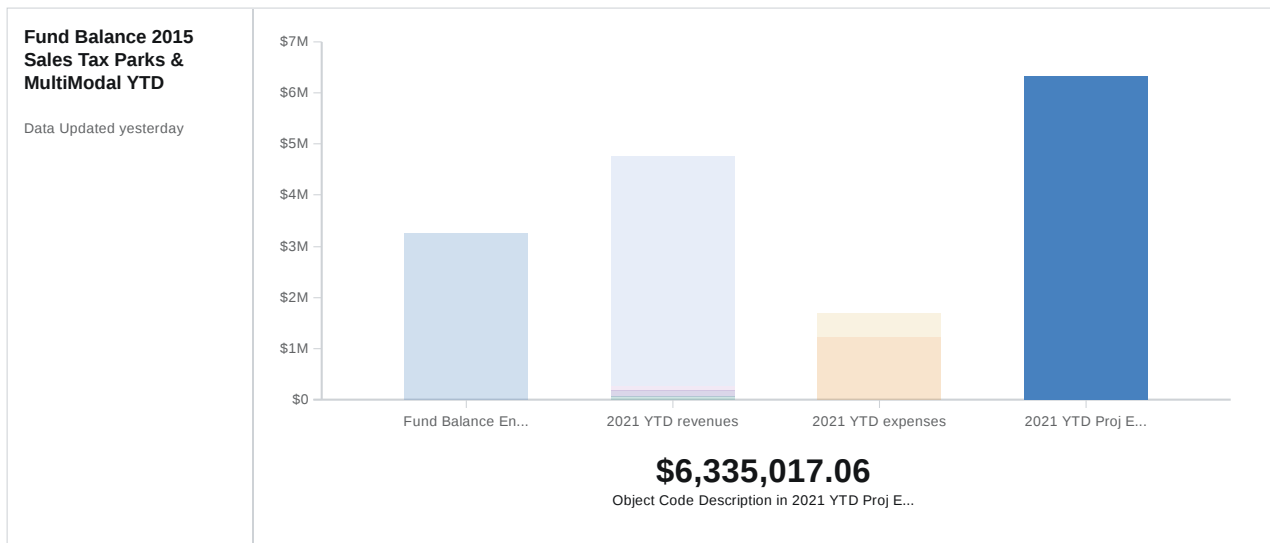
### Revenue Analysis

- Expected revenues collected: 88% or approximately \$3.6 Million of total budgeted revenues
- Actual revenues collected: 115% or approximately \$4.8 Million in total collections
- Variance: ahead 27% or approximately \$1.1 Million
- The performance indicator is positive for projected revenues

### Expense Analysis

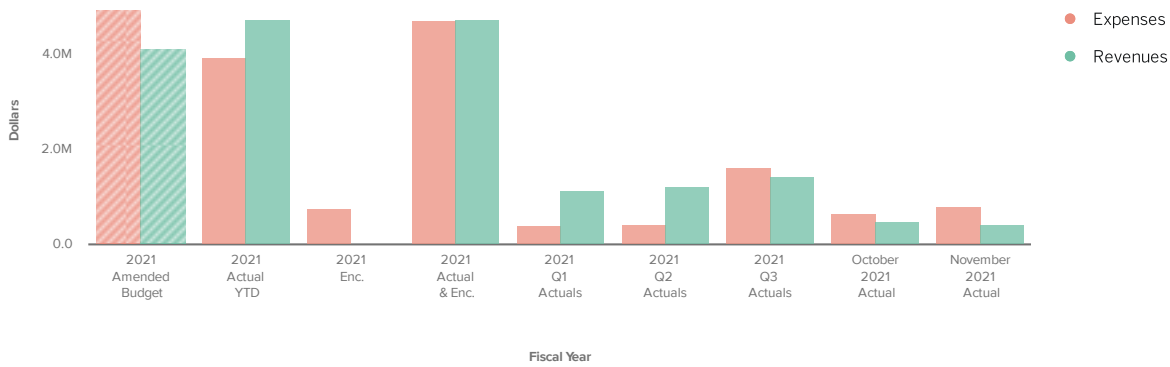
- 2015 Parks and Multimodal projects are on schedule and underway. Rotary Park restrooms, Lake Nighthorse, Community Forest Plan, Santa Rita Park, 32nd Street crossing project, and Animas Trail Rehab to name a few.

## Fund Balance 2015 1/2 Sales Tax Fund



# 2019 1/2 Sales Tax Fund

## 2019 1/2 Sales Tax Fund - Streets Expenses vs. Revenues



Collapse All	2021 Amended Budget	2021 Actual YTD	2021 Enc.	2021 Actual & Enc.	2021 Q1 Actuals	2021 Q2 Actuals	2021 Q3 Actuals	October 2021 Actual	November 2021 Actual
▼ Revenues	4,124,233	4,770,465	0	4,770,465	1,153,533	1,239,585	1,459,082	481,127	437,137
▶ Taxes and Fees	4,121,233	4,770,682	0	4,770,682	1,152,957	1,239,391	1,458,587	482,609	437,137
▶ Miscellaneous	3,000	-216	0	-216	576	194	495	-1,482	0
▼ Expenses	5,254,011	3,964,233	776,432	4,740,665	425,789	428,783	1,631,343	668,614	809,704
▶ Charges and Services	3,550,857	2,403,008	776,432	3,179,441	0	2,994	1,205,555	526,685	667,774
▶ Finance Use Only	1,703,154	1,561,225	0	1,561,225	425,789	425,789	425,789	141,930	141,930
<b>Revenues Less Expenses</b>	<b>-1,129,778</b>	<b>806,232</b>	<b>-776,432</b>	<b>29,800</b>	<b>727,745</b>	<b>810,802</b>	<b>-172,261</b>	<b>-187,487</b>	<b>-372,567</b>

## 2019 1/2 Sales Tax Fund - Streets Revenue vs. Expense - POSITIVE

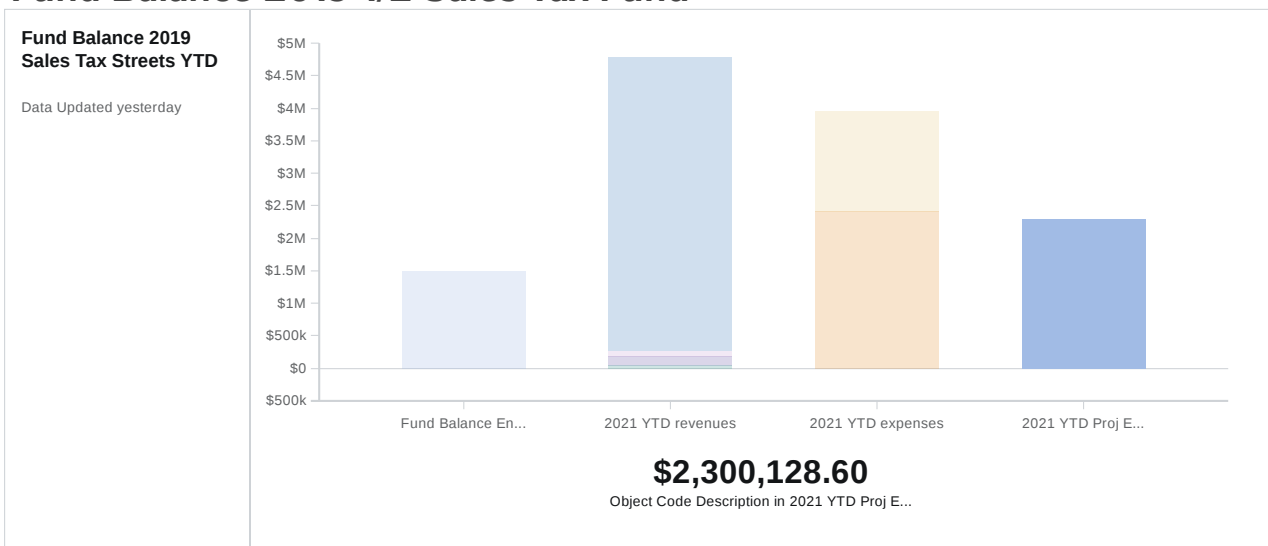
### Revenue Analysis

- Expected revenues collected: 88% or approximately \$3.6 Million of total budgeted revenues
- Actual revenues collected: 115% or approximately \$4.8 Million in total collections
- Variance: ahead 27% or approximately \$1.1 Million
- The performance indicator is positive for projected revenues

### Expense Analysis

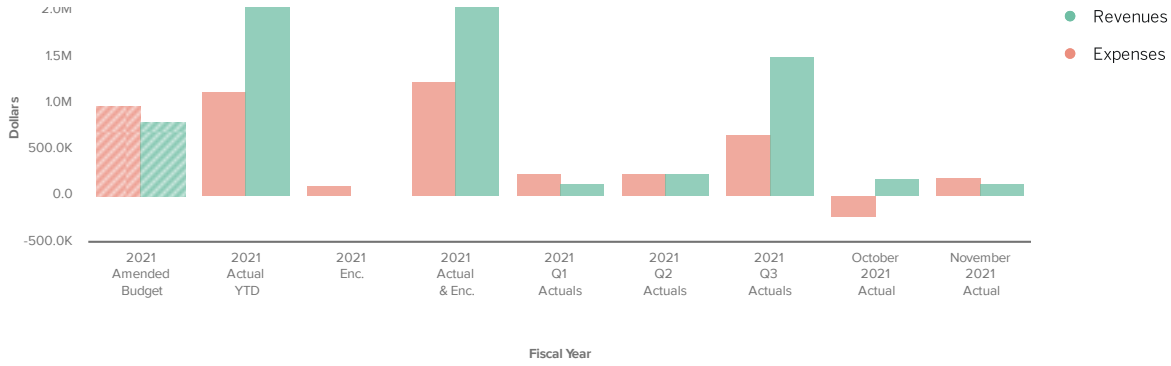
- 2019 Streets projects are on schedule and underway. Street overlays, street reconstruction, sealcoating to name a few.

## Fund Balance 2019 1/2 Sales Tax Fund



# Lodgers' Tax Fund

## Lodgers' Tax Fund Revenues vs. Expenses



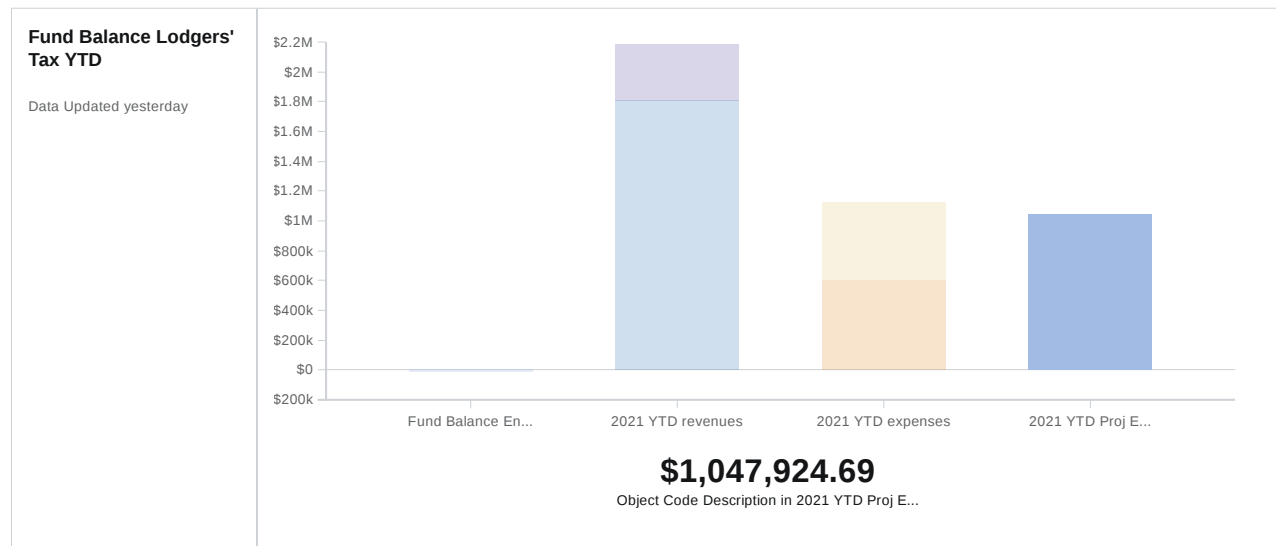
Collapse All	2021 Amended Budget	2021 Actual YTD	2021 Enc.	2021 Actual & Enc.	2021 Q1 Actuals	2021 Q2 Actuals	2021 Q3 Actuals	October 2021 Actual	November 2021 Actual
▼ Revenues	805,000	2,185,355	0	2,185,355	130,340	238,818	1,501,896	181,469	132,833
▼ Taxes and Fees	805,000	2,185,241	0	2,185,241	130,340	238,818	1,501,825	181,426	132,833
▶ Lodgers Tax	805,000	2,185,241	0	2,185,241	130,340	238,818	1,501,825	181,426	132,833
▼ Miscellaneous	0	114	0	114	0	0	71	43	0
▶ Interest	0	114	0	114	0	0	71	43	0
▼ Expenses	974,607	1,124,776	104,935	1,229,710	240,009	242,178	662,480	-214,317	194,427
▶ Charges and Services	629,607	524,673	104,935	629,607	157,402	157,402	52,467	0	157,402
▶ Finance Use Only	345,000	600,103	0	600,103	82,607	84,776	610,012	-214,317	37,025
<b>Revenues Less Expenses</b>	<b>-169,607</b>	<b>1,060,579</b>	<b>-104,934</b>	<b>955,645</b>	<b>-109,669</b>	<b>-3,361</b>	<b>839,416</b>	<b>395,786</b>	<b>-61,594</b>

### Lodgers' Tax Fund Revenue vs. Expense - POSITIVE

#### Revenue Analysis

- Currently collections are approximately \$1.4 M over total budgeted revenues. Lodgers' Tax is steadily rebounding as tourism increases.
- In July 2021, the tax rate increased from 2.0% to 5.25% in which resulted in an increased collection.

### Fund Balance Lodgers' Tax Fund

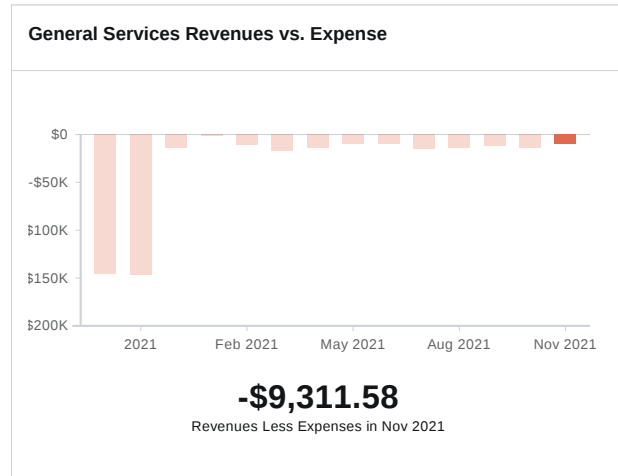


# INTERNAL SERVICE FUNDS

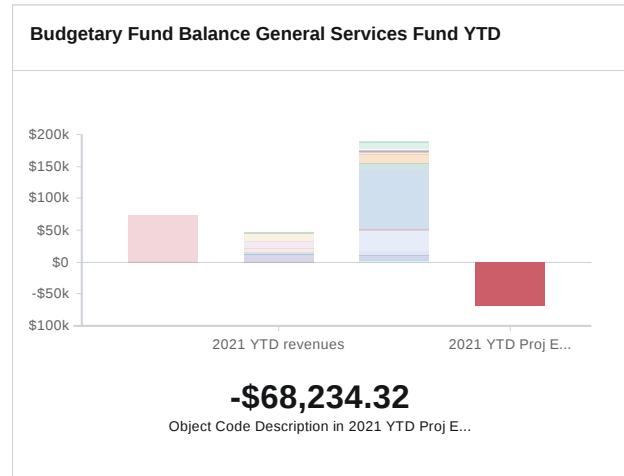
Internal service funds receive transfers from General Fund and Enterprise Funds on a monthly basis with the intent to provide internal services with minimal fund balances.

## General Services Fund

### General Services Fund



### Budgetary Fund Balance



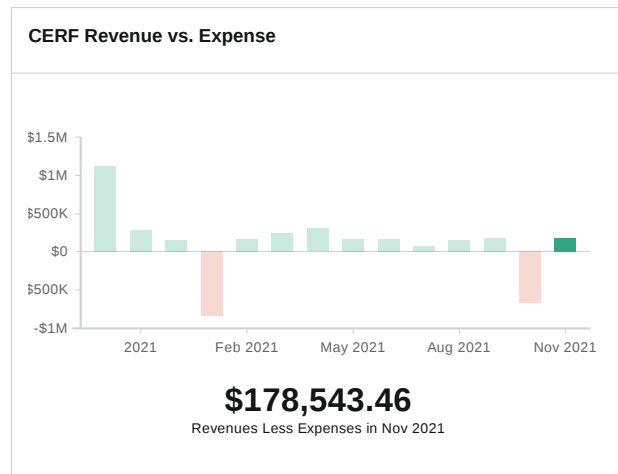
### General Services Fund - CAUTION

General Services Fund provides for the administration, management, utilities and maintenance of the Service Center's buildings to support City Operations Administration functions. 2022 Budget has increased transfers in to correct deficit.

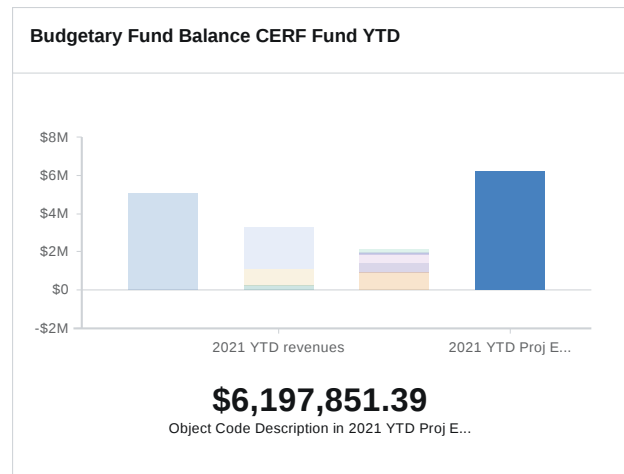
The 2020 ending budgetary fund balance was \$73K.

## Capital Equipment Replacement Fund

### CERF Fund



### Budgetary Fund Balance



### CERF Fund - POSITIVE

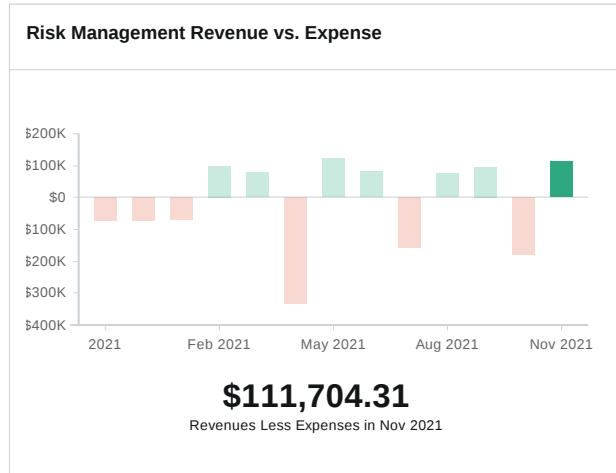
Capital Equipment Replacement Fund (CERF) is the fleet replacement program and funding process for City vehicles and equipment. For 2021, this fund reflects greater revenues to expense due to the national shortages and the inability to secure vehicles.

2022 Budget includes two new funds: Technology Replacement Fund and the Building Maintenance Fund.

These will draw down fund balance in the CERF fund.



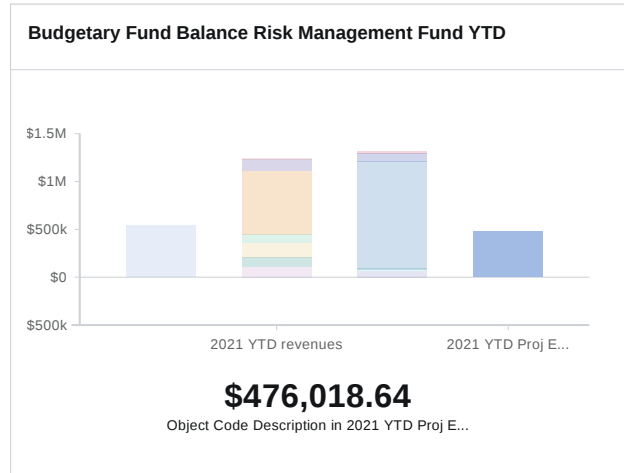
## Risk Management Fund



### Risk Management Fund - POSITIVE

Risk Management fund administers all workers' compensation claims, citizen and City property casualty claims and motor vehicle liability claims. The performance indicator is positive and the fund was anticipated to use some fund balance and is performing as expected.

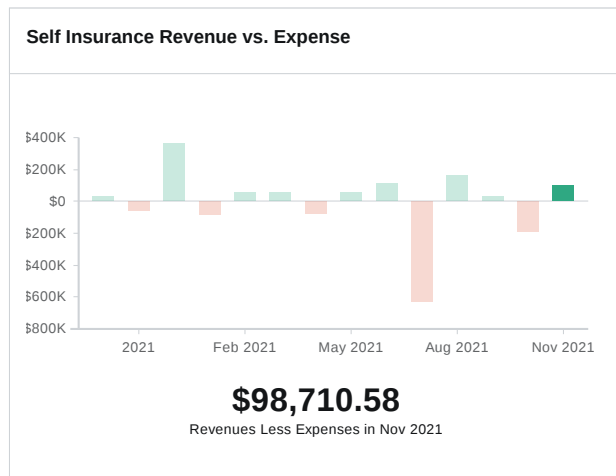
## Budgetary Fund Balance



The 2020 ending fund balance was \$543K, therefore, there is sufficient fund balance to absorb expenses exceeding revenues.

## Self Insurance Fund

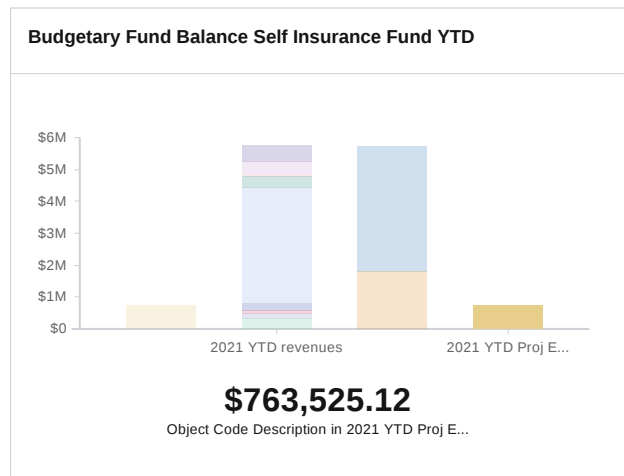
### Self Insurance Fund



### Self Insurance Fund - POSITIVE

Self Insurance fund accounts for medical liability claims and premiums. While this fund has a healthy fund balance the self insurance fund should have a balance in the event high claims are received in a given month.

### Budgetary Fund Balance

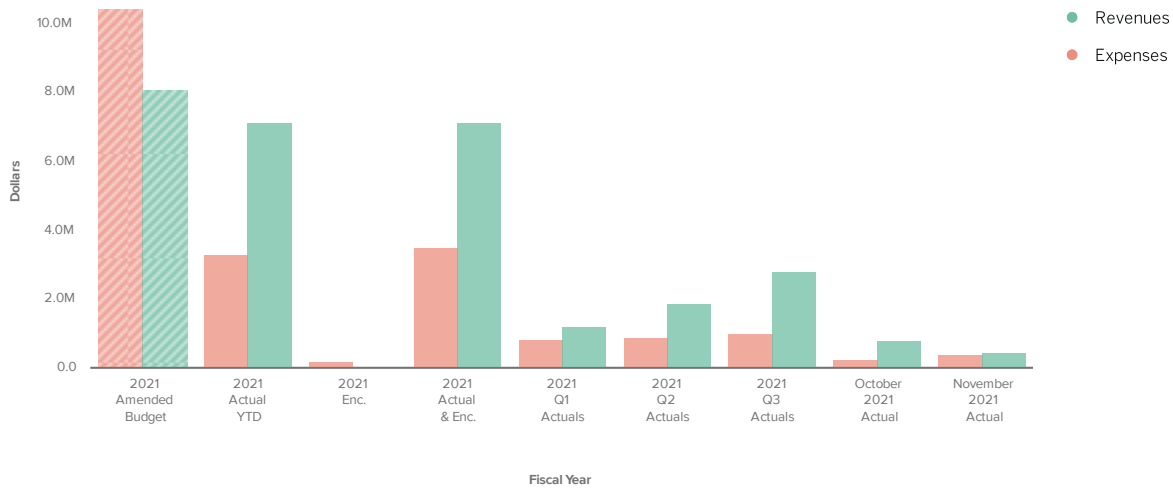


The 2020 ending fund balance was \$736K therefore there is sufficient fund balance to absorb large insurance claims that may result in expenses exceeding revenues.

# ENTERPRISE FUNDS

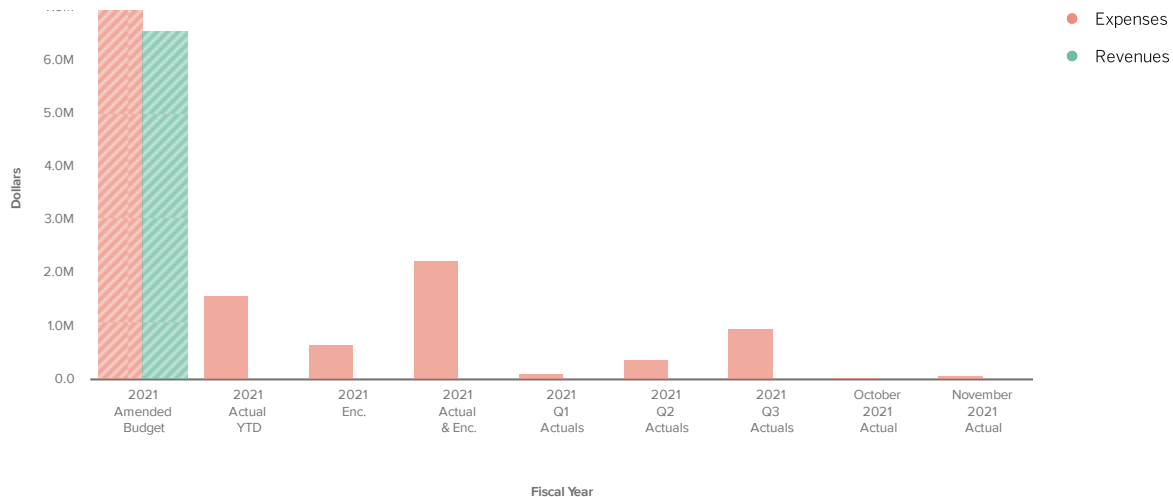
## Water Fund Expenses vs. Revenues

### Water Operating Fund

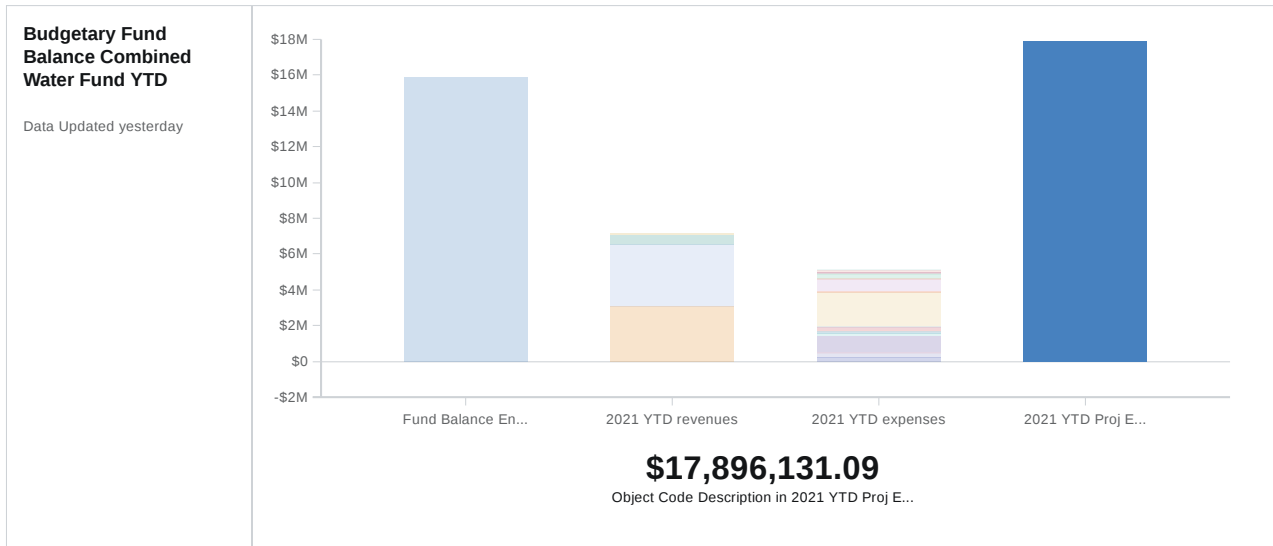
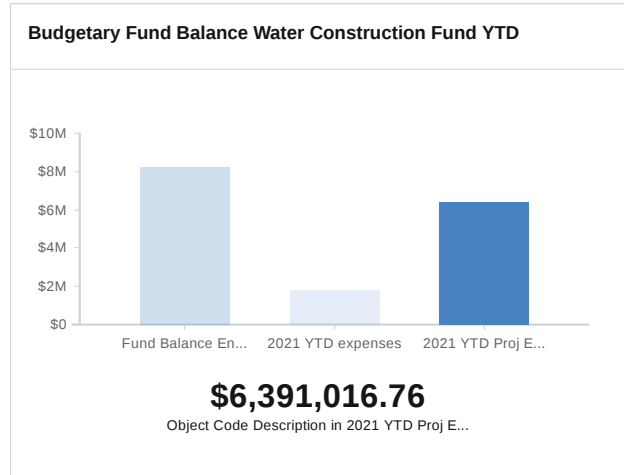
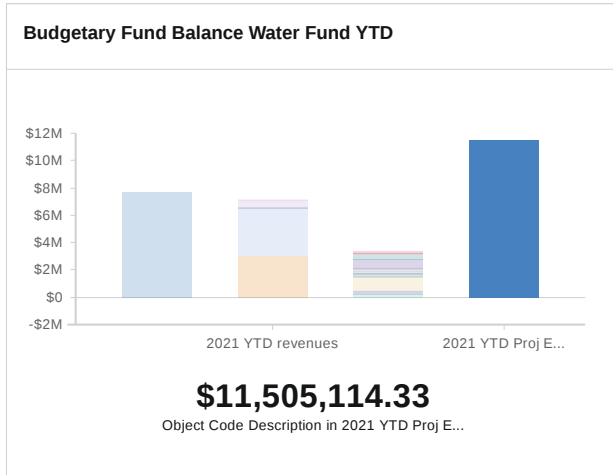


Collapse All	2021 Amended Budget	2021 Actual YTD	2021 Enc.	2021 Actual & Enc.	2021 Q1 Actuals	2021 Q2 Actuals	2021 Q3 Actuals	October 2021 Actual	November 2021 Actual
▼ Revenues	8,091,187	7,129,942	0	7,129,942	1,216,007	1,869,421	2,797,510	780,789	466,215
▶ Charges For Services	7,232,308	6,569,555	0	6,569,555	1,098,860	1,656,752	2,627,317	740,732	445,894
▶ Miscellaneous	858,879	560,387	0	560,387	117,148	212,668	170,194	40,057	20,321
▼ Expenses	10,852,800	3,302,623	192,604	3,495,226	804,263	872,478	986,072	250,922	385,902
▶ Finance Use Only	7,647,059	892,661	0	892,661	176,290	299,422	176,290	58,763	181,896
▶ Personnel	1,649,059	1,399,117	0	1,399,117	405,831	352,972	416,071	111,394	112,848
▶ Charges and Services	1,086,156	739,901	128,255	868,156	157,715	174,678	290,384	61,992	52,259
▶ Materials and Supplies	407,280	249,273	64,348	313,622	46,005	42,158	103,327	18,772	38,899
▶ Contributions	0	21,671	0	21,671	18,423	3,248	0	0	0
▶ Capital Purchase	63,246	0	0	0	0	0	0	0	0
<b>Revenues Less Expenses</b>	<b>-2,761,613</b>	<b>3,827,320</b>	<b>-192,604</b>	<b>3,634,716</b>	<b>411,744</b>	<b>996,943</b>	<b>1,811,439</b>	<b>529,867</b>	<b>80,313</b>

### Water Capital Fund



Collapse All	2021 Amended Budget	2021 Actual YTD	2021 Enc.	2021 Actual & Enc.	2021 Q1 Actuals	2021 Q2 Actuals	2021 Q3 Actuals	October 2021 Actual	November 2021 Actual
▾ Revenues	6,595,630	0	0	0	0	0	0	0	0
▸ Other Financing Sources	6,595,630	0	0	0	0	0	0	0	0
▾ Expenses	7,240,720	1,587,201	676,537	2,263,738	117,106	392,535	968,199	40,225	69,135
▸ Charges and Services	7,240,720	1,587,201	676,537	2,263,738	117,106	392,535	968,199	40,225	69,135
Revenues Less Expenses	-645,090	-1,587,201	-676,537	-2,263,738	-117,106	-392,535	-968,199	-40,225	-69,135



## Water Operating & Capital Funds Revenue vs. Expense - **POSITIVE**

### Revenue Analysis

- Expected revenues collected: 88%
- Actual revenues collected: 88%
- Variance: Ahead \$14K of **projected budgeted** collections for revenues
- The performance indicator is positive for projected revenues.

### Expense Analysis

- Expected expenditures based on historical compared to budget: 47%
- Actual expenditures: 41%
- Actual expenditures including encumbrances for Capital Projects: 49%
- The performance indicator is positive as the fund is on track as expected.

Currently revenues exceed expenses by \$2.5 Million.

As an additional note the City of Durango is currently working on the fund balance for the Water Fund and the rates, accordingly.

# Sewer Fund Expenses vs. Revenues

## Sewer Operating Fund

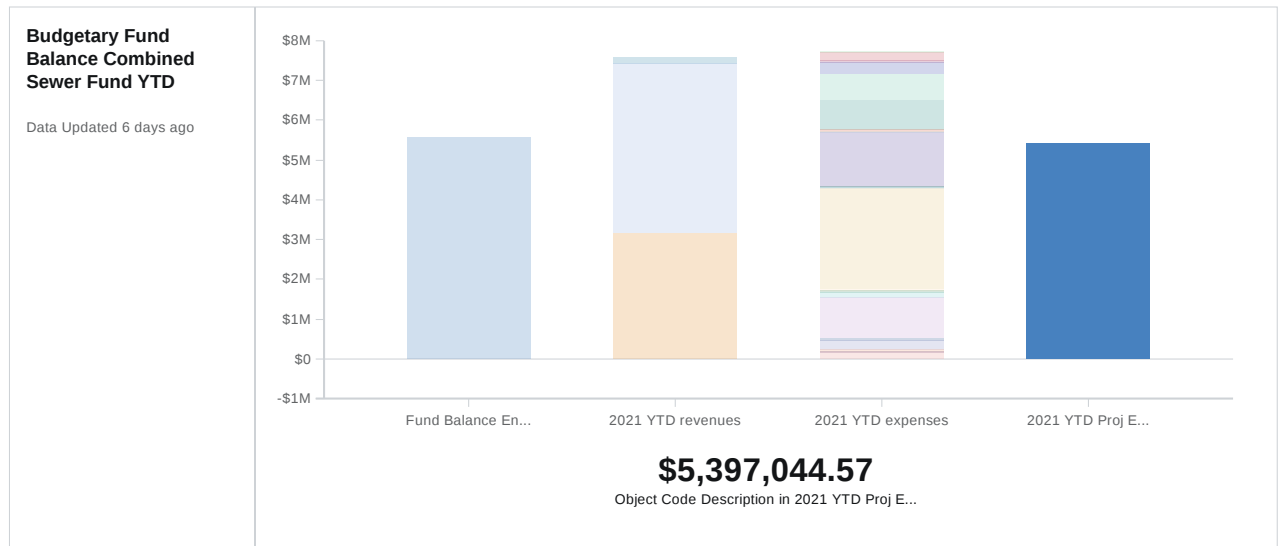
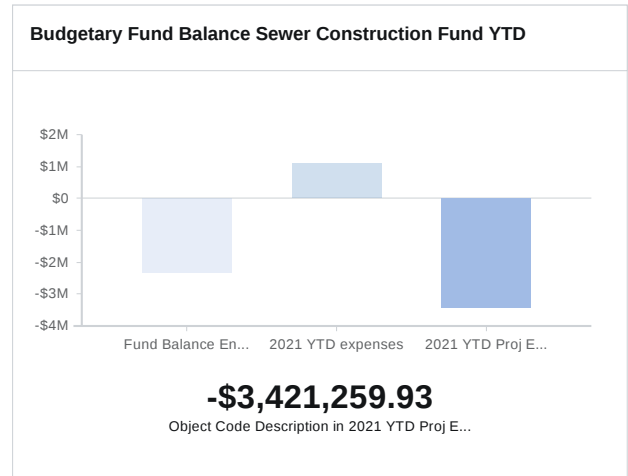
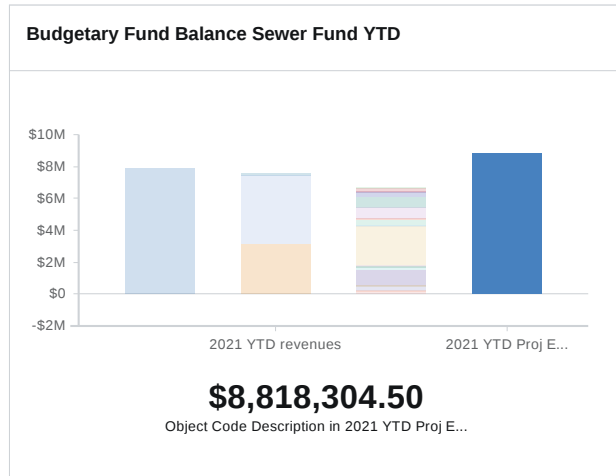


Collapse All	2021 Amended Budget	2021 Actual YTD	2021 Enc.	2021 Actual & Enc.	2021 Q1 Actuals	2021 Q2 Actuals	2021 Q3 Actuals	October 2021 Actual	November 2021 Actual
▼ Revenues	8,512,000	7,581,107	0	7,581,107	1,804,278	2,057,239	2,310,658	738,412	670,521
▶ Charges For Services	8,230,000	7,430,079	0	7,430,079	1,777,988	1,998,293	2,274,415	719,398	659,986
▶ Miscellaneous	282,000	151,028	0	151,028	26,290	58,946	36,243	19,014	10,535
▼ Expenses	11,910,523	6,670,410	267,623	6,938,033	2,673,131	853,013	2,526,425	295,794	314,224
▶ Finance Use Only	8,677,285	3,920,111	0	3,920,111	1,896,651	198,230	1,693,076	66,077	66,077
▶ Personnel	1,802,247	1,498,538	0	1,498,538	456,350	352,438	431,504	128,637	129,610
▶ Charges and Services	1,017,041	929,639	123,711	1,053,350	209,636	240,250	308,780	77,590	85,560
▶ Materials and Supplies	396,450	279,028	143,912	422,940	73,594	55,900	93,065	23,491	32,977
▶ Contributions	0	43,094	0	43,094	36,900	6,194	0	0	0
▶ Capital Purchase	17,500	0	0	0	0	0	0	0	0
Revenues Less Expenses	-3,398,523	910,697	-267,623	643,075	-868,853	1,204,226	-215,767	442,618	356,296

## Sewer Capital Fund



Collapse All	2021 Amended Budget	2021 Actual YTD	2021 Enc.	2021 Actual & Enc.	2021 Q1 Actuals	2021 Q2 Actuals	2021 Q3 Actuals	October 2021 Actual	November 2021 Actual
▾ Revenues	\$ 8,733,248	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
▸ Other Financing Sources	8,733,248	0	0	0	0	0	0	0	0
▾ Expenses	8,733,248	1,091,686	529,127	1,620,814	-24,028	108,357	671,970	16,263	171,116
▸ Charges and Services	8,733,248	1,091,686	529,127	1,620,814	-24,028	108,357	671,970	16,263	171,116
Revenues Less Expenses	\$ 0	\$ -1,091,686	\$ -529,127	\$ -1,620,814	\$ 24,028	\$ -108,357	\$ -671,970	\$ -16,263	\$ -171,116



## Sewer Operating & Capital Funds Revenue vs. Expense - **POSITIVE**

### Revenue Analysis

- Expected revenues collected: 87%
- Actual revenues collected: 89%
- Variance: Ahead \$211K of **projected budgeted** collections for revenues
- The performance indicator is positive for projected revenues.

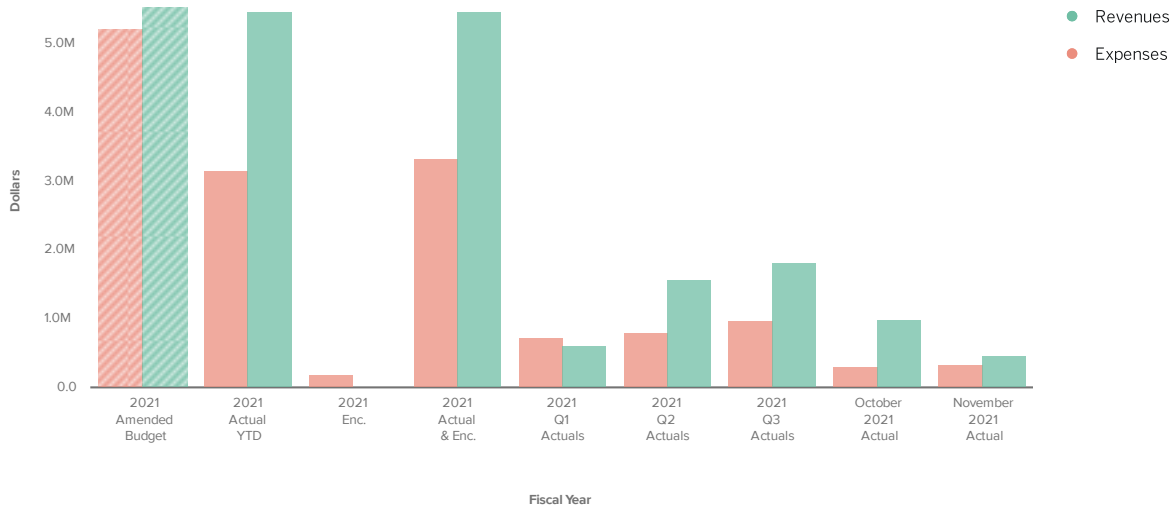
### Expense Analysis

- Expected expenditures based on historical compared to budget: 37%
- Actual expenditures: 51%
- Actual expenditures including encumbrances for Capital Projects: 59%
- The performance indicator is positive as the fund remains within budget.

Currently revenues exceed expenses by \$1.1M.

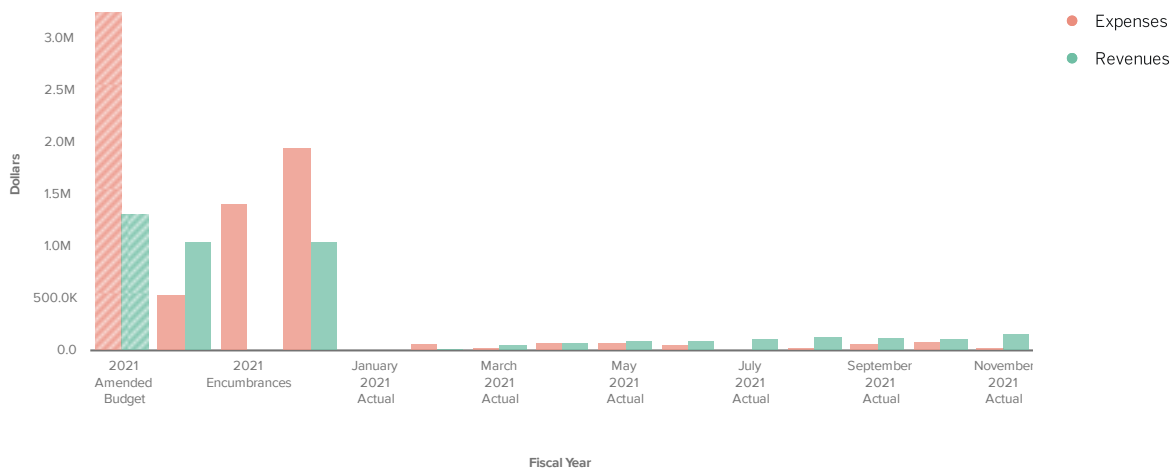
# Airport Fund Revenues vs. Expenses

## Airport Operating Fund

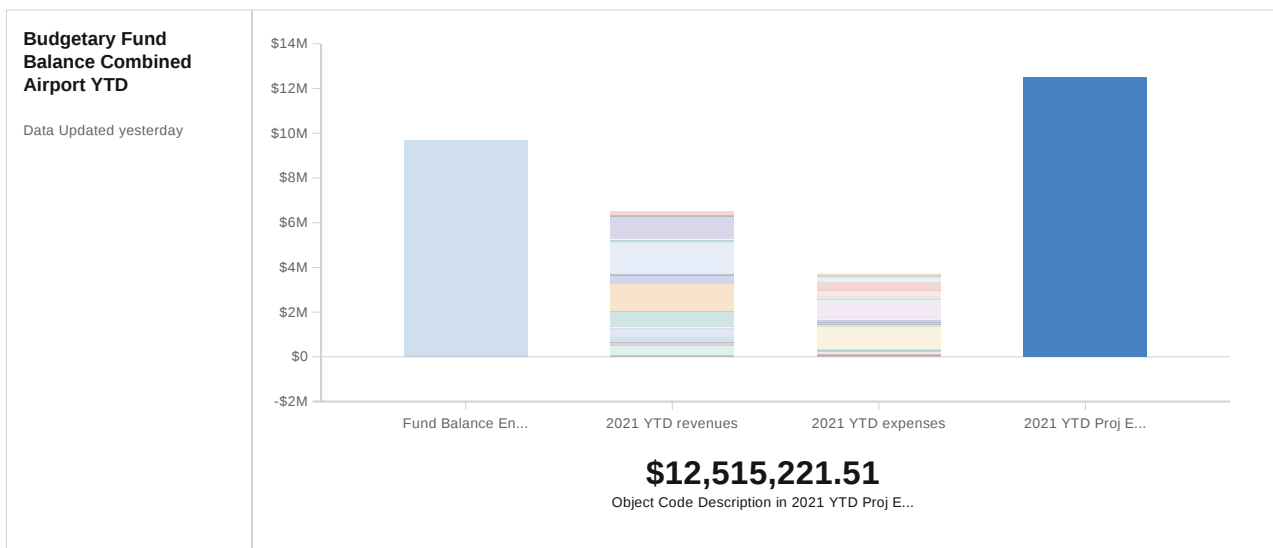
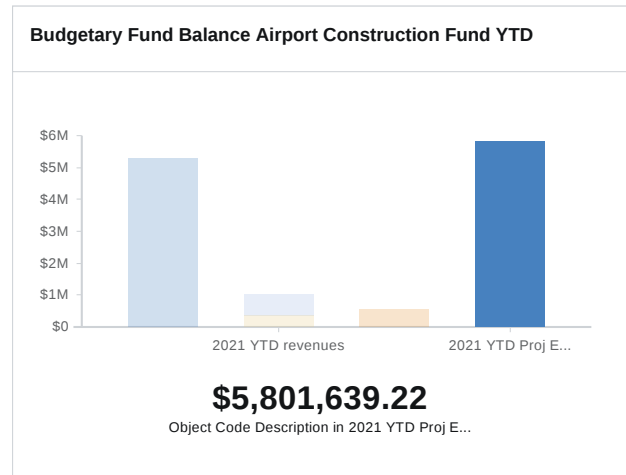
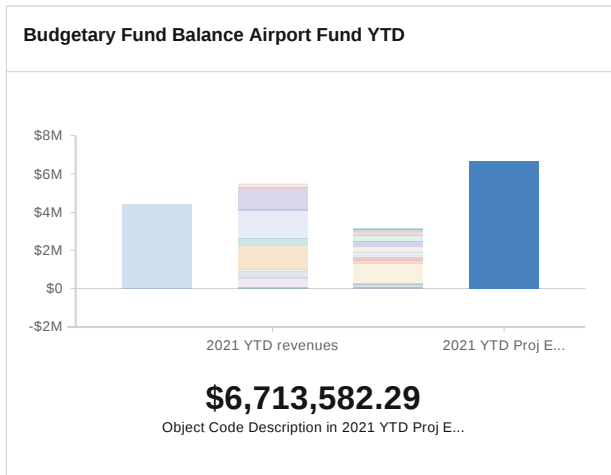


Collapse All	2021 Amended Budget	2021 Actual YTD	2021 Enc.	2021 Actual & Enc.	2021 Q1 Actuals	2021 Q2 Actuals	2021 Q3 Actuals	October 2021 Actual	November 2021 Actual
▼ Revenues	\$ 5,734,646	\$ 5,476,648	\$ 0	\$ 5,476,648	\$ 615,891	\$ 1,570,899	\$ 1,824,205	\$ 997,137	\$ 468,516
▶ Charges For Services	3,034,369	3,461,154	0	3,461,154	475,964	915,720	1,249,029	411,877	408,565
▶ Intergovernmental	2,169,678	1,576,884	0	1,576,884	15,016	504,884	494,242	548,151	14,589
▶ Miscellaneous	530,345	438,220	0	438,220	124,862	150,344	80,843	37,093	45,077
▶ Fines	254	390	0	390	49	-49	90	15	285
▼ Expenses	5,220,696	3,158,514	192,970	3,351,484	733,563	795,568	988,072	310,245	328,468
▶ Personnel	2,053,586	1,665,361	0	1,665,361	473,046	419,006	498,331	138,078	136,900
▶ Charges and Services	839,841	700,601	64,142	764,743	112,920	160,191	229,781	115,921	79,539
▶ Finance Use Only	1,639,451	271,722	0	271,722	74,106	74,106	74,106	24,702	24,702
▶ Materials and Supplies	450,828	405,193	119,940	525,134	62,756	125,544	105,892	28,292	82,560
▶ Capital Purchase	236,990	115,637	8,887	124,524	10,735	16,721	79,962	3,252	4,767
Revenues Less Expenses	\$ 513,950	\$ 2,318,134	\$ -192,970	\$ 2,125,164	\$ -117,671	\$ 775,331	\$ 836,133	\$ 686,892	\$ 140,048

## Airport Capital



Collapse All	2021 Amended Budget	2021 Actual YTD	2021 Enc.	2021 Actual & Enc.	2021 Q1 Actuals	2021 Q2 Actuals	2021 Q3 Actuals	October 2021 Actual	November 2021 Actual
▼ Revenues	\$ 1,318,027	\$ 1,050,512	\$ 0	\$ 1,050,512	\$ 89,062	\$ 284,251	\$ 390,859	\$ 121,301	\$ 165,040
▶ Intergovernmental	813,500	693,662	0	693,662	39,656	196,479	261,132	76,603	119,791
▶ Miscellaneous	245,000	356,850	0	356,850	49,406	87,772	129,726	44,698	45,249
▶ Other Financing Sources	259,527	0	0	0	0	0	0	0	0
▼ Expenses	3,387,317	535,651	1,418,506	1,954,157	98,075	224,549	92,236	85,831	34,960
▶ Charges and Services	3,387,317	535,651	1,418,506	1,954,157	98,075	224,549	92,236	85,831	34,960
Revenues Less Expenses	\$ -2,069,290	\$ 514,861	\$ -1,418,506	\$ -903,645	\$ -9,013	\$ 59,702	\$ 298,623	\$ 35,470	\$ 130,079



## Airport Operating & Capital Funds Revenue vs. Expense - **POSITIVE**

### Revenue Analysis

- Expected revenues collected: 83%
- Actual revenues collected: 93%
- Variance: Ahead \$670K of **projected budgeted** collections for revenues
- The performance indicator is positive for projected revenues.

### Expense Analysis

- Expected expenditures based on historical compared to budget: 95%
- Actual expenditures: 50%
- Actual expenditures including encumbrances for Capital Projects: 73%

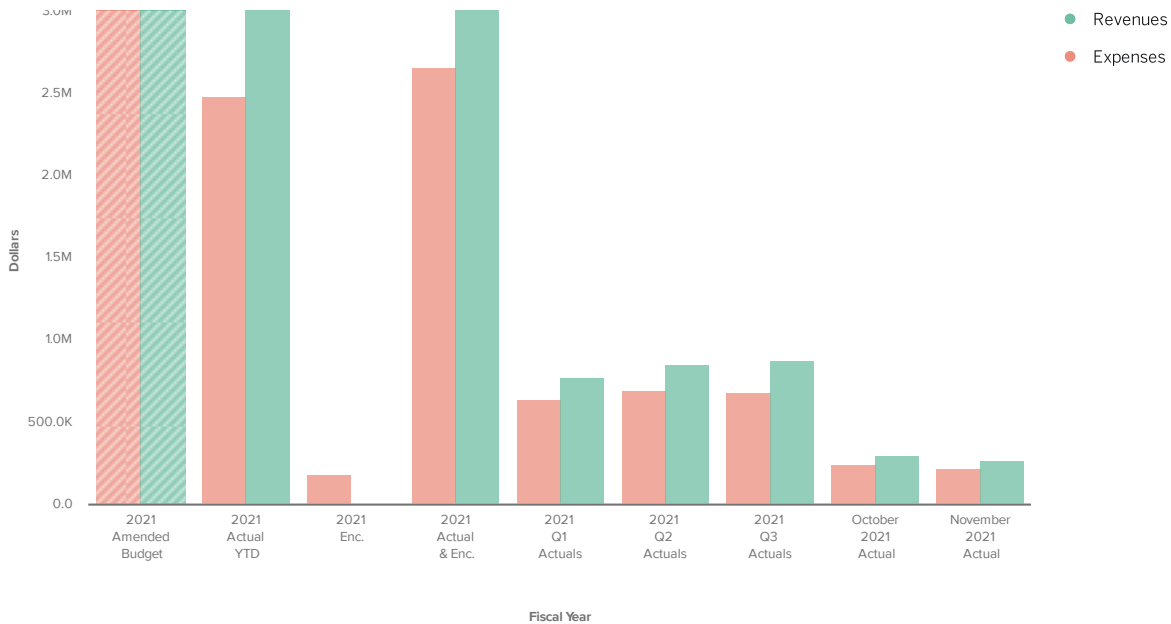
- The performance indicator is positive as the fund is on track as expected.

Currently revenues exceed expenses by \$2.8 Million.

As the COVID-19 recovery continues the Airport has seen an increase in traffic and continues to drive up revenues and expenditures.

## Trash and Recycle Fund Revenues vs. Expenses

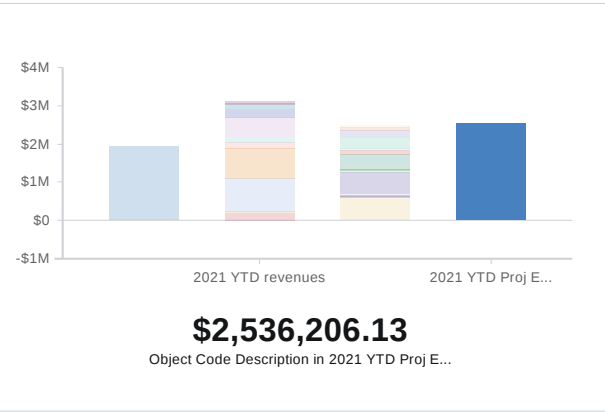
### Trash and Recycle Fund



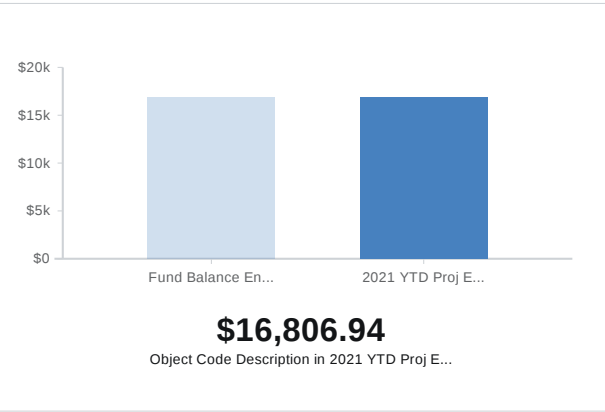
Collapse All	2021 Amended Budget	2021 Actual YTD	2021 Enc.	2021 Actual & Enc.	2021 Q1 Actuals	2021 Q2 Actuals	2021 Q3 Actuals	October 2021 Actual	November 2021 Actual
▼ Revenues	\$ 3,041,000	\$ 3,093,913	\$ 0	\$ 3,093,913	\$ 781,358	\$ 856,660	\$ 877,674	\$ 303,144	\$ 275,077
▶ Charges For Services	2,936,000	2,933,113	0	2,933,113	768,682	789,585	828,210	279,659	266,977
▶ Miscellaneous	105,000	129,015	0	129,015	12,677	61,566	43,187	3,486	8,100
▶ Intergovernmental	0	31,786	0	31,786	0	5,508	6,277	20,000	0
▼ Expenses	3,075,353	2,484,551	181,431	2,665,982	640,596	695,118	680,712	247,862	220,047
▶ Charges and Services	1,344,936	1,059,084	110,231	1,169,315	274,333	295,733	274,190	116,375	98,237
▶ Personnel	1,070,042	884,394	0	884,394	251,821	232,971	253,928	72,564	73,110
▶ Finance Use Only	303,313	278,041	0	278,041	75,829	75,829	75,829	25,276	25,276
▶ Materials and Supplies	235,540	165,207	33,571	198,779	19,062	72,425	51,067	10,973	11,680
▶ Capital Purchase	121,522	90,639	37,629	128,268	14,220	16,305	25,697	22,675	11,743
▶ Contributions	0	7,186	0	7,186	5,331	1,855	0	0	0
Revenues Less Expenses	\$ -34,353	\$ 609,363	\$ -181,431	\$ 427,931	\$ 140,762	\$ 161,541	\$ 196,962	\$ 55,282	\$ 55,030



**Budgetary Fund Balance Trash and Recycle Fund YTD**

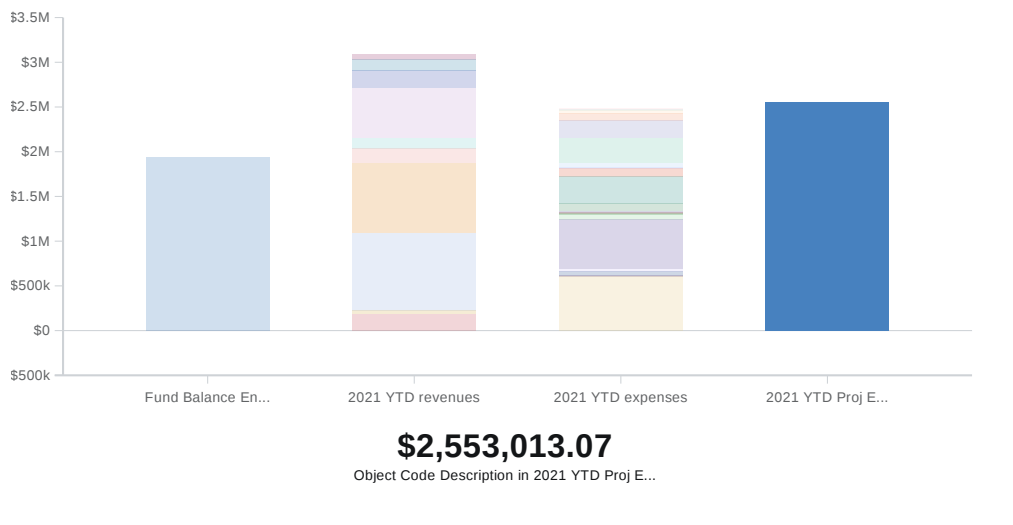


**Budgetary Fund Balance Trash and Recycle Capital Fund YTD**



**Budgetary Fund Balance Combined Trash and Recycle YTD**

Data Updated yesterday



**Trash and Recycle Operating & Capital Funds Revenue vs. Expense - POSITIVE**

**Revenue Analysis**

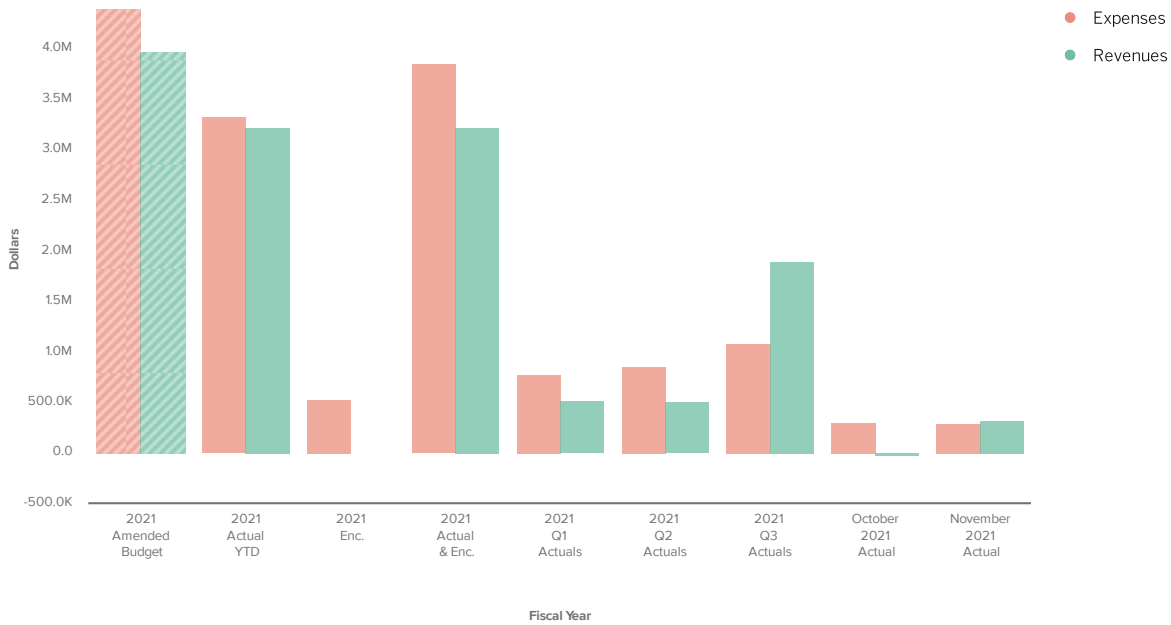
- Expected revenues collected: 86%
- Actual revenues collected: 102%
- Variance: Ahead \$489K of **projected budgeted** collections for revenues
- The performance indicator is positive for projected revenues.

**Expense Analysis**

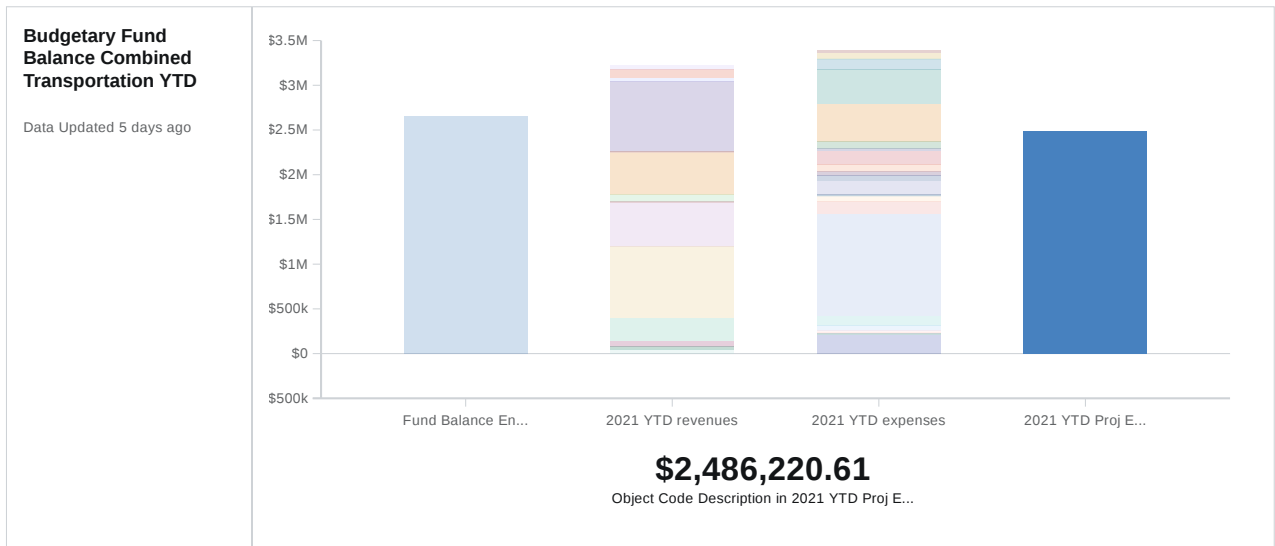
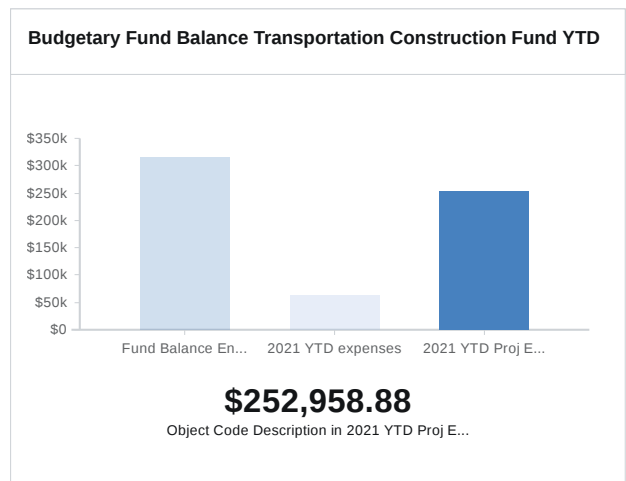
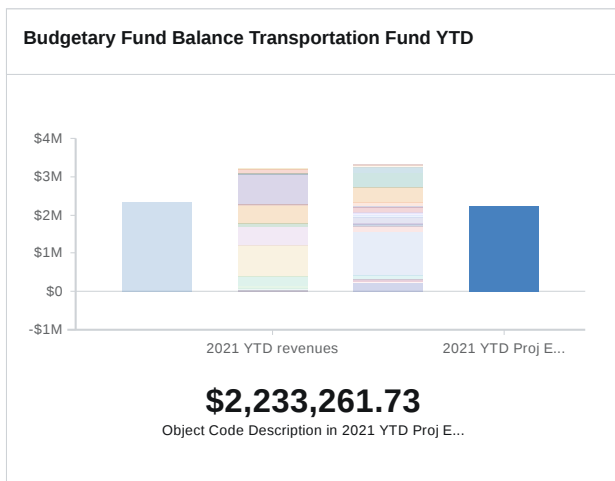
- Expected expenditures based on historical compared to budget: 79%
- Actual expenditures: 81%
- Actual expenditures including encumbrances for Capital Projects: 87%
- The performance indicator is positive as the fund is on track as expected.

Currently revenues exceed expenses by \$610K.

# Transportation Services Fund Revenues vs. Expenses



Collapse All	2021 Amended Budget	2021 Actual YTD	2021 Enc.	2021 Actual & Enc.	2021 Q1 Actuals	2021 Q2 Actuals	2021 Q3 Actuals	October 2021 Actual	November 2021 Actual
<b>▼ Revenues</b>	\$ 3,962,337	\$ 3,221,950	\$ 0	\$ 3,221,950	\$ 518,940	\$ 506,701	\$ 1,892,164	\$ -12,519	\$ 316,664
▶ Charges For Services	1,313,964	1,082,071	0	1,082,071	174,405	272,092	444,379	99,110	92,084
▶ Intergovernmental	1,639,873	859,198	0	859,198	0	0	656,020	60,290	142,888
▶ Fines	541,500	494,588	0	494,588	85,995	132,524	178,795	50,624	46,650
▶ Other Financing Sources	225,000	464,845	0	464,845	55,000	55,000	563,316	-234,506	26,035
▶ Miscellaneous	242,000	321,248	0	321,248	203,539	47,085	49,654	11,963	9,007
<b>▼ Expenses</b>	4,522,515	3,319,529	524,346	3,843,876	771,969	855,240	1,085,435	298,395	291,734
▶ Personnel	2,356,589	1,966,754	0	1,966,754	518,315	493,568	625,455	162,912	166,503
▶ Charges and Services	838,663	623,818	59,465	683,283	118,616	158,672	206,002	54,772	69,002
▶ Capital Purchase	647,174	145,173	459,950	605,123	0	58,290	75,362	8,182	3,339
▶ Finance Use Only	510,529	422,155	0	422,155	115,133	115,133	115,133	38,378	38,378
▶ Materials and Supplies	169,560	161,629	4,932	166,560	19,905	29,577	63,483	34,151	14,512
<b>Revenues Less Expenses</b>	<b>\$ -560,178</b>	<b>\$ -97,579</b>	<b>\$ -524,346</b>	<b>\$ -621,925</b>	<b>\$ -253,030</b>	<b>\$ -348,539</b>	<b>\$ 806,729</b>	<b>\$ -310,915</b>	<b>\$ 24,930</b>



## Transportation Services Operating & Capital Funds Revenue vs. Expense - **POSITIVE**

### Revenue Analysis

- Expected revenues collected: 77%
- Actual revenues collected: 81%
- Variance: Ahead \$174K of **projected budgeted** collections for revenues
- The performance indicator is positive for projected revenues.

Transportation Services will receive CARES and CRRSA funds as well as an increase in Lodgers Tax. Parking revenues continue to lag due to the bump out spaces.

### Expense Analysis

- Expected expenditures based on historical compared to budget: 73%
- Actual expenditures: 74%
- Actual expenditures including encumbrances for Capital Projects: 87%
- The performance indicator is positive as the fund is on track as expected.

Currently expenses exceed revenues by \$144K.

The addition of the Mercy Route has added additional costs to this fund. Transit received a \$150K CARES grant to assist with offsetting the expenditures.