Overview

The purpose of the adopted 2010 Parks, Open Space, Trails and Recreation Master Plan is to provide a 10-year road map for the development of parks, open space, trails recreation programming and facilities in the community. The vision of the Master Plan is to promote and establish Durango as a leading community with a focus on health, wellness, vitality, safe access to amenities and an exceptional quality lifestyle. The Master Plan identifies the following strategic themes and objectives:

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<th>Area of Emphasis</th>
<th>Strategic Theme</th>
<th>Strategic Objectives</th>
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| Trails           | Connecting People to Places | • Complete Trails Plan goals  
|                  |                  | • Continue connectivity and trail development efforts |
| Open Space       | Preserve and Care for Special Places | • Continue protection of open space land  
|                  |                  | • Further develop best management practices |
| Parks            | Provide Quality Areas for Community Gatherings and Activities | • Improve park amenities  
|                  |                  | • Acquire and improve park land  
|                  |                  | • Ensure excellent maintenance practices |
| Recreation       | Provide Quality and Diverse Recreation Programs | • Offer programs according to resident need  
|                  |                  | • Develop brand and image for core programs |
| Facilities       | Provide Quality Facilities for Recreation Activities | • Develop facilities according to community and renovation needs  
|                  |                  | • Develop space and facilities according to standards |
| Organizational   | Strategic Use of Resources | • Develop sustainable practices  
|                  |                  | • Strengthen operations  
|                  |                  | • Continue sustainable and dedicated funding sources |

The goals and priorities of the 2010 Master Plan are currently being updated with the 2019 Parks, Open Space, Trails and Recreation Master Plan which have been taken into consideration in the development of the annual Parks and Recreation Department operating and capital improvement plan budget. The annual budget includes proposed expenditures and anticipated revenues for the upcoming fiscal year for operations of the Parks and Recreation Department as well as the projected five-year capital improvement plan. The capital projects are reviewed annually and adjusted according to available funds, community priorities and opportunities. The Parks and Recreation Department budget is prepared by Department staff and reviewed and
approved by the City Manager and City Council. The Parks and Recreation Advisory Board, Natural Lands Preservation Advisory Board, and Multimodal Advisory Board review and recommend to the Durango City Council capital improvement project expenditures associated with the dedicated sales tax.

In addition to the General Fund, the City of Durango currently has two dedicated sales and use tax funding sources for parks and recreation purposes: (1) 2015 Half Cent Tax for construction, operations or maintenance of recreation facilities, parks, trails, pedestrian and bicycle improvements, maintenance facilities used by the Parks and Recreation Department, and the urban forest. The 2015 Half Cent Tax generates approximately $4 million annually and will sunset in 2039; and (2) 2005 Quarter Cent Tax for open space preservation and stewardship and the development and maintenance of parks and trails. The 2005 Quarter Cent Tax generates approximately $2 million annually and will sunset in 2026.

The strategic goals are reviewed and approved annually by the Parks and Recreation Advisory Board, Natural Lands Preservation Advisory Board, and the Multimodal Advisory Board.

**Strategic Goals**

**TRAILS**

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<tr>
<th>Year</th>
<th>Goals</th>
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| 2019 | • Construction of the Animas River Trail from Animas City Park to Oxbow Park  
• Design and construction of the Animas River Trail from the Iris Park pedestrian bridge to the Swinging Bridge  
• Animas River Trail asphalt repair on existing segments of the trail  
• Natural surface trail system implementation and stewardship |
| 2020 | • Complete construction of the Animas River Trail from Memorial Park to Oxbow Park and Preserve  
• Initiate implementation of Durango Mesa Park natural surface trail system  
• Natural surface trail system implementation and stewardship |
| 2021 | • Continue development of Durango Mesa Park natural surface trail system  
• Natural surface trail system implementation and stewardship |
| 2022 | • Natural surface trail system implementation and stewardship |
| 2023 | • Natural surface trail system implementation and stewardship |
# MULTIMODAL

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<th>Year</th>
<th>Goals</th>
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</table>
| 2019 | • Needham Connect II sidewalk construction  
• Camino Crossing Feasibility Study  
• Bike and Pedestrian Safety Improvements Design |
| 2020 | • Construct College Drive and 8th Avenue Safety Project  
• Bike and Pedestrian Safety Improvements Design |
| 2021 | • Design and Engineering for Camino Crossing to link downtown to the Animas River Trail  
• Bike and Pedestrian Safety Improvements Design |
| 2022 | • Construct Camino Crossing to link downtown to the Animas River Trail  
• Bike and Pedestrian Safety Improvements Design |
| 2023 | • Construct Roosa Avenue Shared-Use Path from 9th St. to El Paso  
• Bike and Pedestrian Safety Improvements Design |
## OPEN SPACE

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<th>Year</th>
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| 2019 | • Natural lands preservation and stewardship in accordance with the Master Plan  
• Fuels mitigation in Twin Buttes open space and Dalla Mountain Park  
• Horse Gulch and Raider Ridge way-finding trail signage and weed abatement  
• MAPS Program and bank stabilization at Oxbow Park and Preserve  
• Off Leash Area drainage and trail surfacing  
• Refine Phase I implementation of the Durango Mesa Area Plan |
| 2020 | • Natural lands preservation and stewardship in accordance with the Master Plan  
• Implement Phase I of Durango Mesa Area Plan |
| 2021 | • Natural lands preservation and stewardship in accordance with the Master Plan |
| 2022 | • Natural lands preservation and stewardship in accordance with the Master Plan  
• Twin Buttes Trailhead Design and Construction |
| 2023 | • Natural lands preservation and stewardship in accordance with the Master Plan |
## PARKS

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<tr>
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| 2019 | • Complete final design for Cundiff Park and Santa Rita Park  
      • Oxbow Park River Access construction  
      • Construct new Rotary Park restrooms  
      • Lake Nighthorse ADA fishing pier and boat launch, picnic area and water well for decontamination of boats  
      • Park system upgrades including Cundiff Park, Skate Park, park amenities, and Community Forest tree planting |
| 2020 | • Santa Rita Park Phased Reconstruction  
      • Lake Nighthorse swim beach construction  
      • Park system upgrades  
      • Community Forest Plan tree planting |
| 2021 | • Santa Rita Park Phased Reconstruction  
      • Phase I Construction of Durango Mesa Park  
      • Park system upgrades  
      • Community Forest Plan tree planting |
| 2022 | • Santa Rita Park Phased Reconstruction  
      • Park system upgrades  
      • Community Forest Plan tree planting |
| 2023 | • Phase I Construction of Durango Mesa Park  
      • Chapman Hill Ski Area Improvements  
      • Park system upgrades  
      • Community Forest Plan tree planting |
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| 2019 | • Achieve 90% cost recovery goal for recreation services and programs  
       • Implement adventure sports at Lake Nighthorse  
       • Enhance current marketing opportunities  
       • Expand childcare programs to provide more diverse program offerings  
       • Increase outdoor recreation programming |
| 2020 | • Achieve 90% cost recovery goal for recreation services and programs  
       • Complete recreation program lifecycle and age segment review  
       • Strengthen community partnerships/independent contractors in the provision of recreation programs  
       • Establish a more comprehensive sponsorship and marketing plan |
| 2021 | • Achieve 90% cost recovery goal for recreation services and programs  
       • Adjust fitness programming to stay current with changing trends  
       • Continue to expand Chapman Hill programming  
       • Establish and implement target marketing |
| 2022 | • Achieve 90% cost recovery goal for recreation services and programs  
       • Analyze Core Program areas and make necessary adjustments  
       • Expand independent contractor program offerings |
| 2023 | • Achieve 90% cost recovery goal for recreation services and programs  
       • Establish a comprehensive customer appreciation program |
## FACILITIES

<table>
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| 2019 | • Complete construction of Moore Parks Shop at Greenmount Cemetery  
• Renovation projects at the Recreation Center including the boiler system and fitness equipment  
• Actively research alternative sites for the child care program to replace the Mason Center  
• Recreation Facility Improvements |
| 2020 | • Recreation Facility Improvements  
• Develop best practices in resource efficiency of recreational buildings |
| 2021 | • Recreation Facility Improvements  
• Refine standard design and specifications for park amenities |
| 2022 | • Recreation Facility Improvements  
• Develop a long-term capital maintenance schedule for ongoing replacement items in parks and recreational facilities |
<p>| 2023 | • Recreation Facility Improvements |</p>
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<thead>
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<th>Year</th>
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| 2019 | • Adopt update of Parks, Open Space, Trails and Recreation Master Plan  
      • Maintain national accreditation by the Commission for Accreditation of Park and Recreation Agencies  
      • Promote the benefits of Parks and Recreation to the community |
| 2020 | • Update and promote Department volunteer program  
      • Implement a formal part-time employee on-boarding process  
      • Complete national reaccreditation by the Commission for Accreditation of Park and Recreation Agencies  
      • Implement effective branding procedures |
| 2021 | • Complete an economic impact study to determine the financial impact of the department on the local economy  
      • Develop and implement an organizational performance measurement system  
      • Maintain national accreditation by the Commission for Accreditation of Park and Recreation Agencies |
| 2022 | • Revise public amenity (parks, trails, open space) dedication and impact fee requirements for new development  
      • Maintain national accreditation by the Commission for Accreditation of Park and Recreation Agencies |
| 2023 | • Develop and approve an environmental and sustainability policy  
      • Maintain national accreditation by the Commission for Accreditation of Park and Recreation Agencies |